

# Driving the Digital Enterprise for discrete industries

**Indranil Lahiri**

President & CEO, Siemens Malaysia

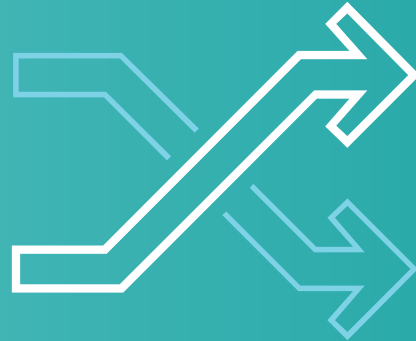
# Our customers have essential requirements

**SIEMENS**  
*Ingenuity for Life*

Speed



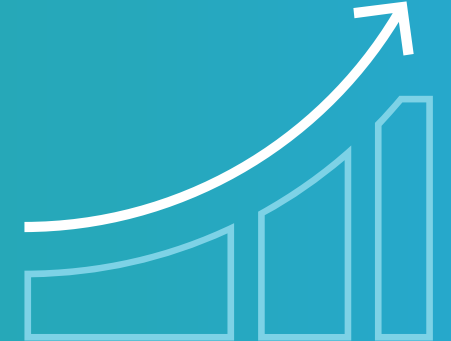
Flexibility



Quality



Efficiency



**Security**





# Siemens Integrated Production for Maserati



Reducing the time to market



**30%** shorter development time

Close integration of suppliers

Enhancing flexibility



Ghibli available in **70,000** combinations

Increasing efficiency



**3 times** more cars produced than before

Integration of two new assembly lines into existing factory

**1** Product design

NX CAD  
NX CAE  
LMS  
CD-adapco Star-CCM+  
Teamcenter

**2** Production planning

Tecnomatix  
Teamcenter

**3** Production engineering

SIMATIC

**4** Production execution

SIMATIC  
SIMATIC IT  
SINUMERIK  
SCALANCE  
SITOP  
SIRIUS

**5** Services

Uptime and sparepart services

With Siemens' integrated technologies, Bausch + Ströbel realized digitalization across the entire machine lifecycle

**SIEMENS**  
*Ingenuity for life*

**30%** shorter  
engineering time

**Increased**  
flexibility

Consistent, end-to-  
end digitalization  
with the  
**Digital Twin**

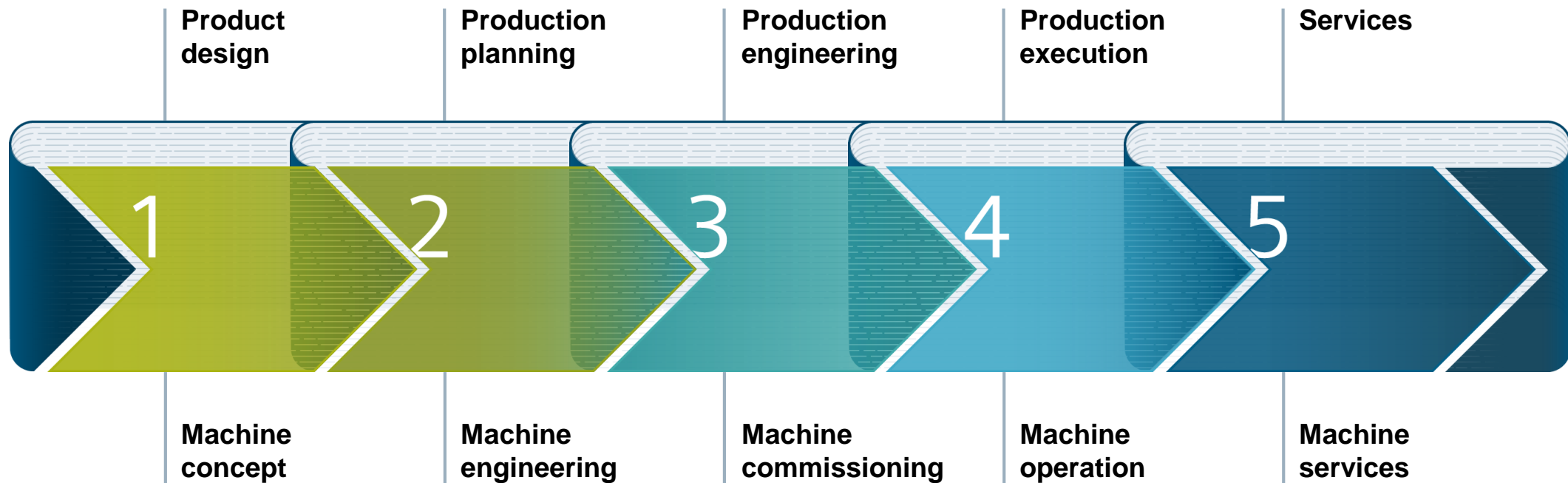


# Our holistic approach

## Specific for product manufacturers and machine builders



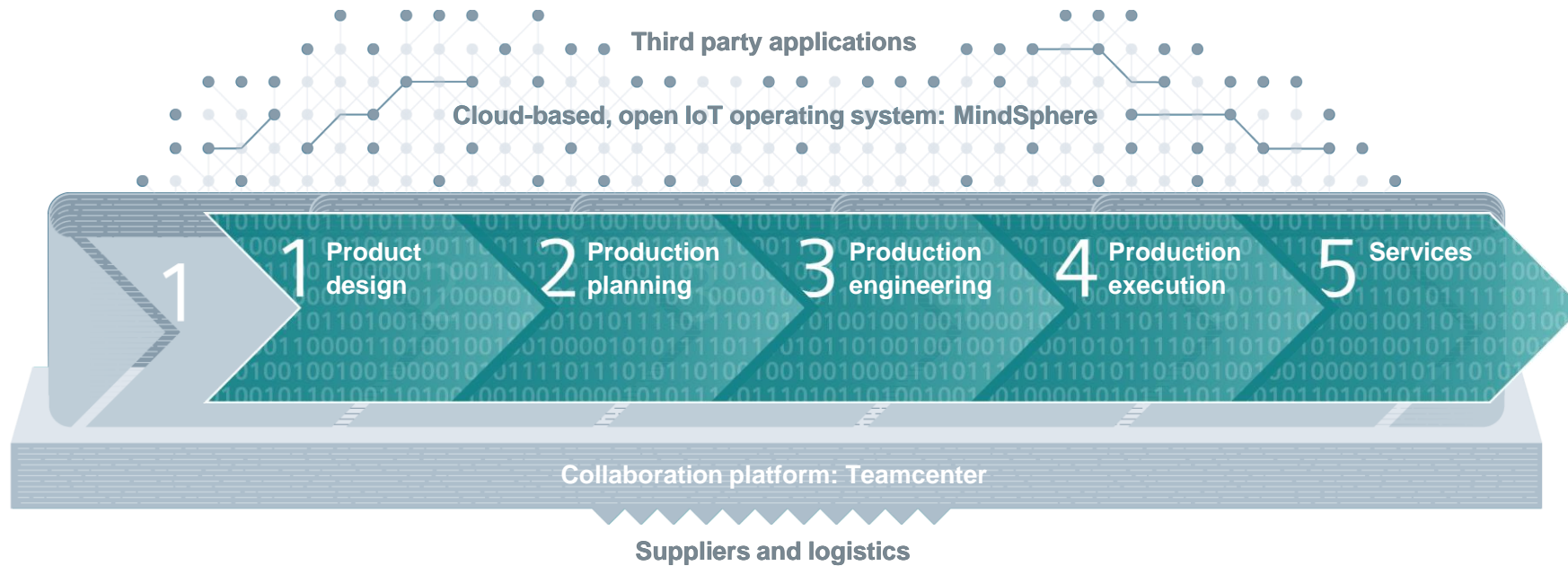
### Product manufacturer perspective



### Machine builder perspective



# Create a powerful Digital Twin of the entire value chain





A vital part  
of the airplane:  
the radome

Avionics protection

Antenna protection

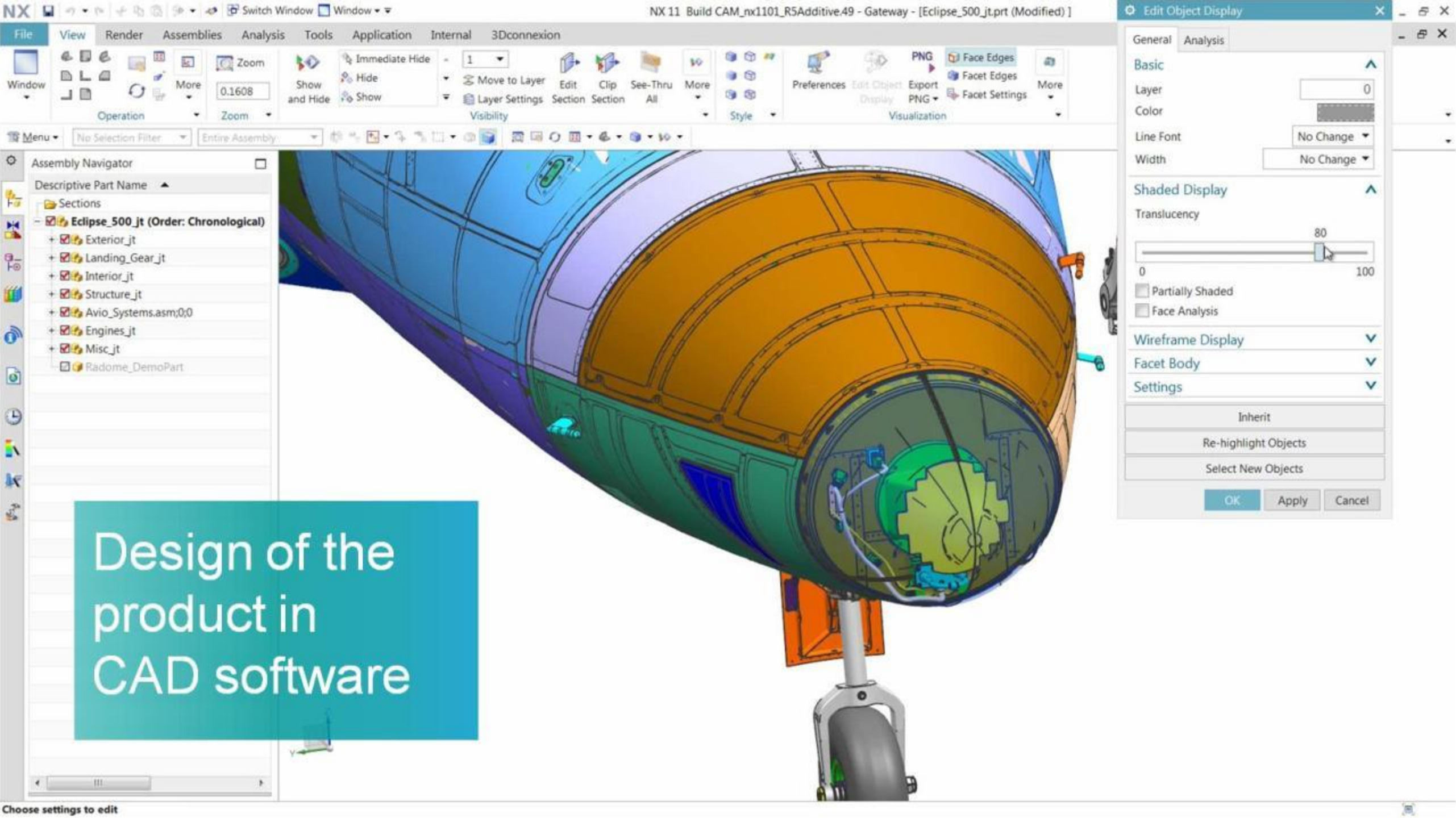
Prone to impacts





# The most holistic Digital Twin





File View Render Assemblies Analysis Tools Application Internal 3Dconnexion

Window Zoom 0.1608 Immediate Hide Hide Show Move to Layer Edit Clip See-Thru More Layer Settings Visibility Style Preferences Edit Object Display Export PNG PNG Face Edges Facet Edges Facet Settings More Visualization

Assembly Navigator

Descriptive Part Name

- Sections
- [-] Eclipse\_500\_jt (Order: Chronological)
  - + Exterior\_jt
  - + Landing\_Gear\_jt
  - + Interior\_jt
  - + Structure\_jt
  - + Avio\_Systems.asm;0;0
  - + Engines\_jt
  - + Misc\_jt
  - Radome\_DemoPart

Edit Object Display

General Analysis

Basic

Layer 0

Color

Line Font No Change

Width No Change

Shaded Display

Translucency 80

0 100

Partially Shaded

Face Analysis

Wireframe Display

Facet Body

Settings

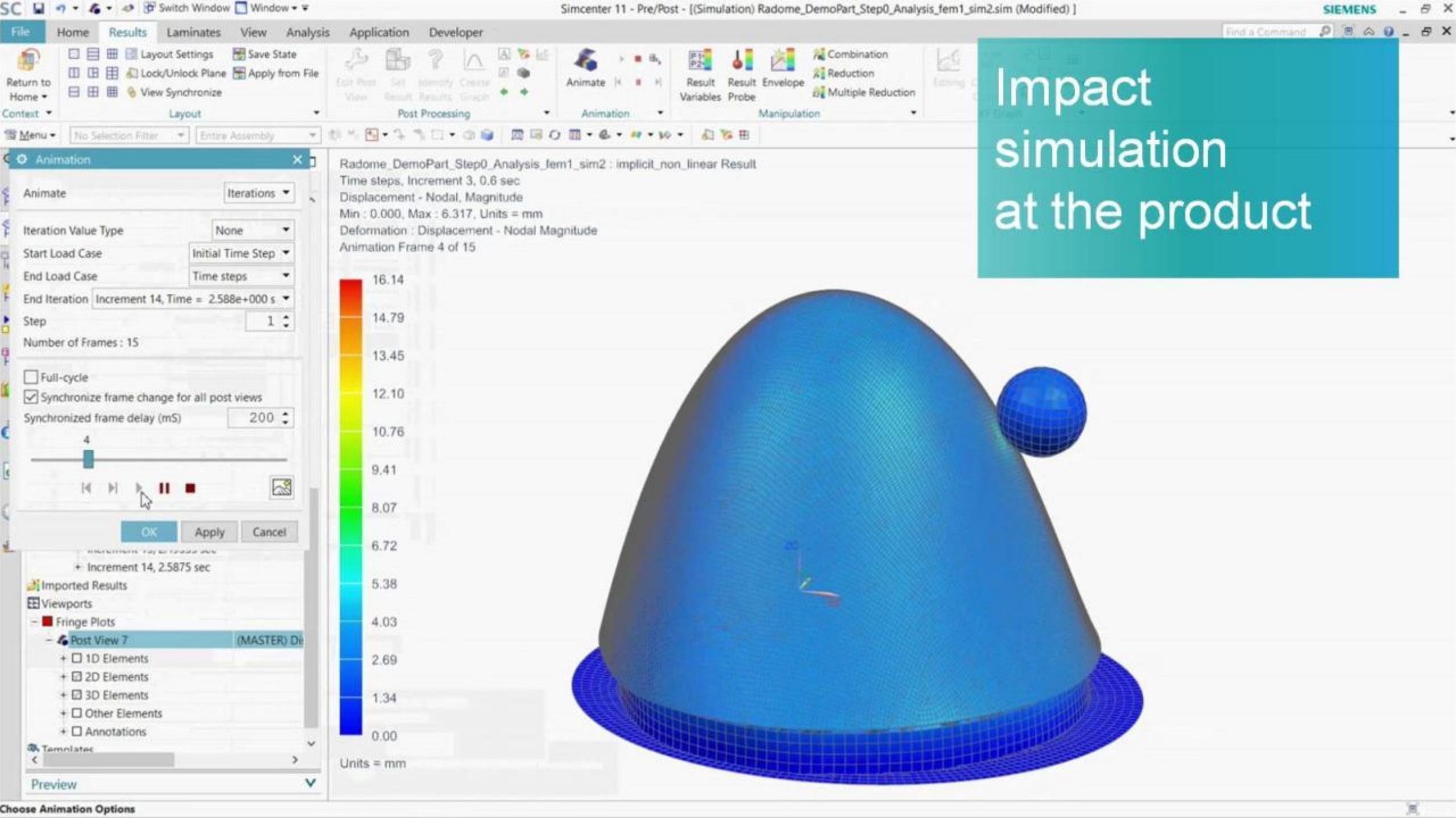
Inherit

Re-highlight Objects

Select New Objects

OK Apply Cancel

Design of the product in CAD software

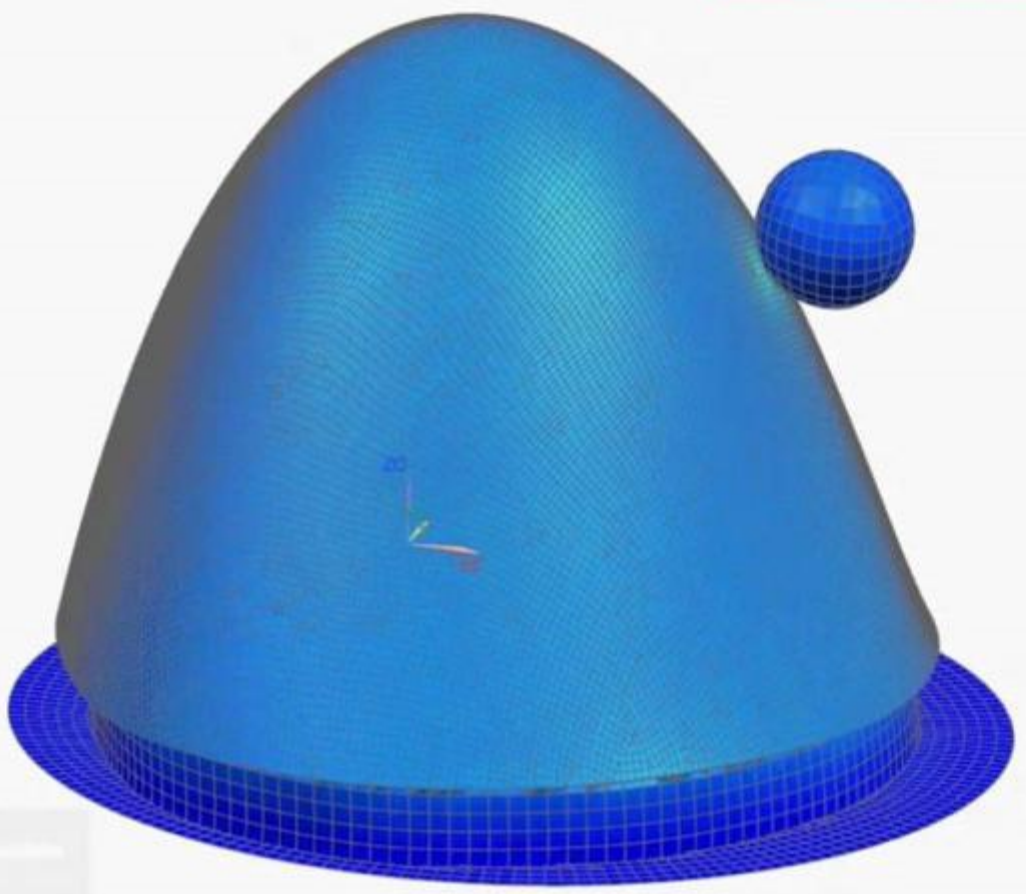


Impact simulation at the product

Radome\_DemoPart\_Step0\_Analysis\_fem1\_sim2 : implicit\_non\_linear Result  
Time steps, Increment 3, 0.6 sec  
Displacement - Nodal, Magnitude  
Min : 0.000, Max : 6.317, Units = mm  
Deformation : Displacement - Nodal Magnitude  
Animation Frame 4 of 15



Units = mm



Animation

Animate Iterations

Iteration Value Type None

Start Load Case Initial Time Step

End Load Case Time steps

End Iteration Increment 14, Time = 2.588e+000 s

Step 1

Number of Frames : 15

Full-cycle

Synchronize frame change for all post views

Synchronized frame delay (mS) 200

4

OK Apply Cancel

+ Increment 14, 2.5875 sec

Imported Results

Viewports

- Fringe Plots
  - Post View 7 (MASTER) Di
    - +  1D Elements
    - +  2D Elements
    - +  3D Elements
    - +  Other Elements
    - +  Annotations

Templates

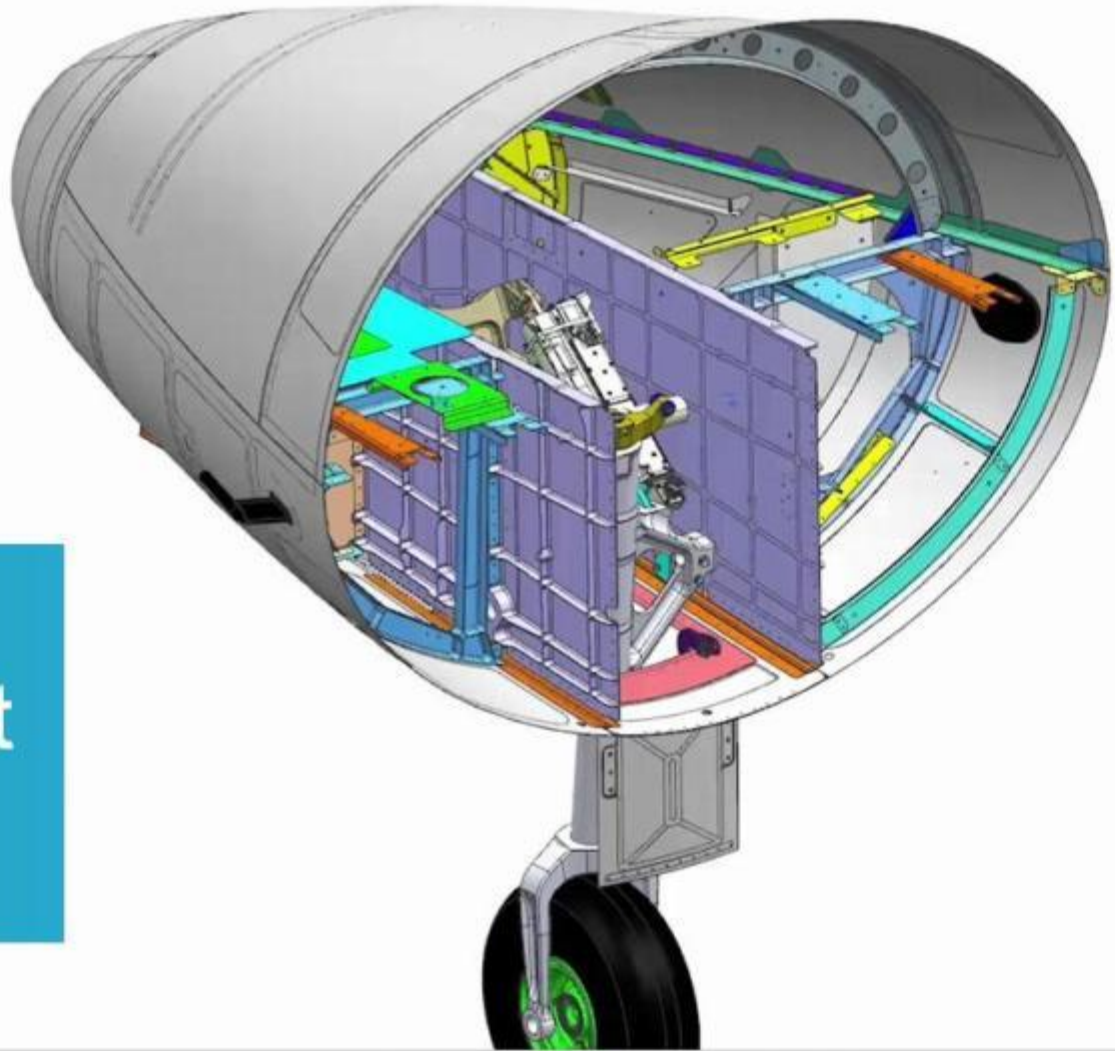
Preview



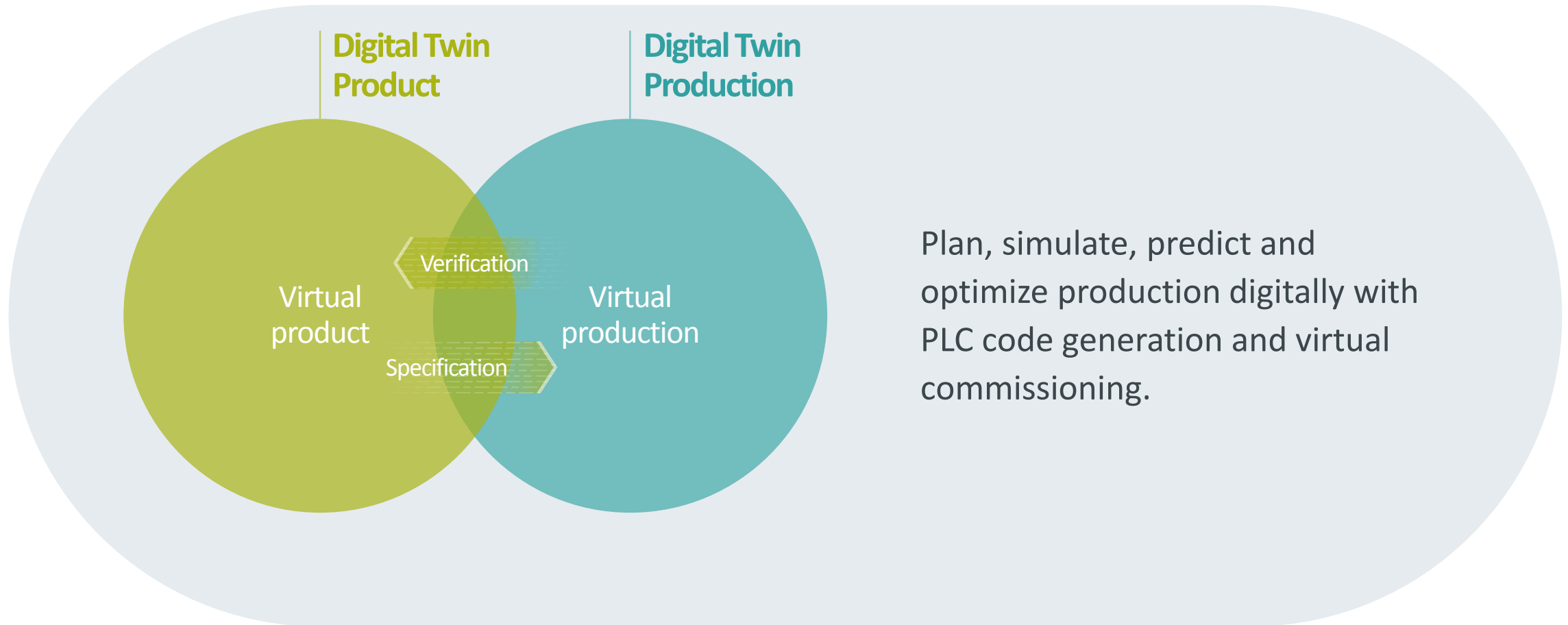


- Assembly Navigator
- Object
  - EC-000000116/A;1-EC672651-C01\_A (C
  - EC-00000011/A;1-EC-21\_112977\_2001
  - EC-00000089/A;1-EC-53\_115096\_2001
  - EC-00000053/A;1-EC-53\_103823\_2003
  - EC-00000056/A;1-EC-53\_105272\_2003
  - EC-00000057/A;1-EC-53\_105273\_2004
  - EC-0000009/A;1-EC-21\_112966\_2001
  - EC-00000030/A;1-EC-5120\_300\_a\_A
  - EC-00000017/A;1-EC-24\_111023\_2001
  - EC-00000102/A;1-EC-ms2106013\_a\_r
  - EC-00000072/A;1-EC-53\_113946\_2001
  - EC-00000010/A;1-EC-21\_112973\_2001
  - EC-0000005/A;1-EC-21\_112931\_2001
  - EC-00000023/A;1-EC-35\_110538\_2002
  - EC-0000003/A;1-EC-100435\_2\_d\_5515
  - EC-00000088/A;1-EC-53\_114561\_2001
  - EC-00000090/A;1-EC-53\_115097\_2001
  - EC-00000068/A;1-EC-53\_112930\_2001
  - EC-00000012/A;1-EC-21\_112981\_2001
  - EC-00000051/A;1-EC-53\_103500\_2002
  - EC-00000066/A;1-EC-53\_109713\_2002
  - EC-00000063/A;1-EC-53\_107920\_2002
  - EC-00000024/A;1-EC-35\_110545\_2002
  - EC-00000053/A;1-EC-53\_111246\_2002
  - EC-00000028/A;1-EC-21\_112993\_2001
  - EC-00000028/A;1-EC-53\_104074\_2001
  - EC-00000015/A;1-EC-53\_111000\_2001
  - EC-00000015/A;1-EC-53\_111000\_2001
  - EC-00000044/A;1-EC-100410\_1\_2\_2002
  - EC-00000018/A;1-EC-53\_111000\_2001
  - EC-00000021/A;1-EC-53\_113621\_2002
  - EC-00000086/A;1-EC-53\_114417\_2001
  - EC-00000085/A;1-EC-53\_109713\_2002
  - EC-00000052/A;1-EC-53\_103523\_2002
  - EC-00000067/A;1-EC-53\_112926\_2001
  - EC-00000067/A;1-EC-53\_107761\_2002

Generative Design  
Generating the best possible design

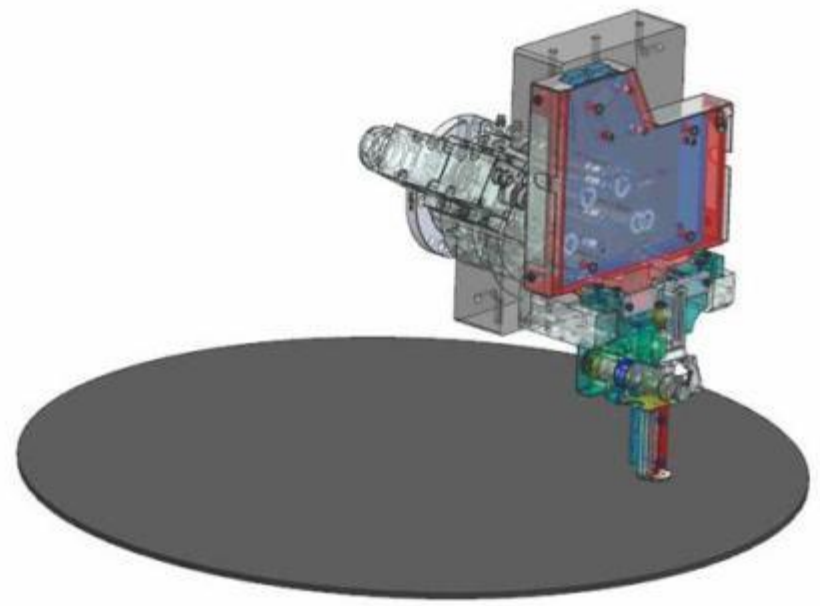


# The most holistic Digital Twin



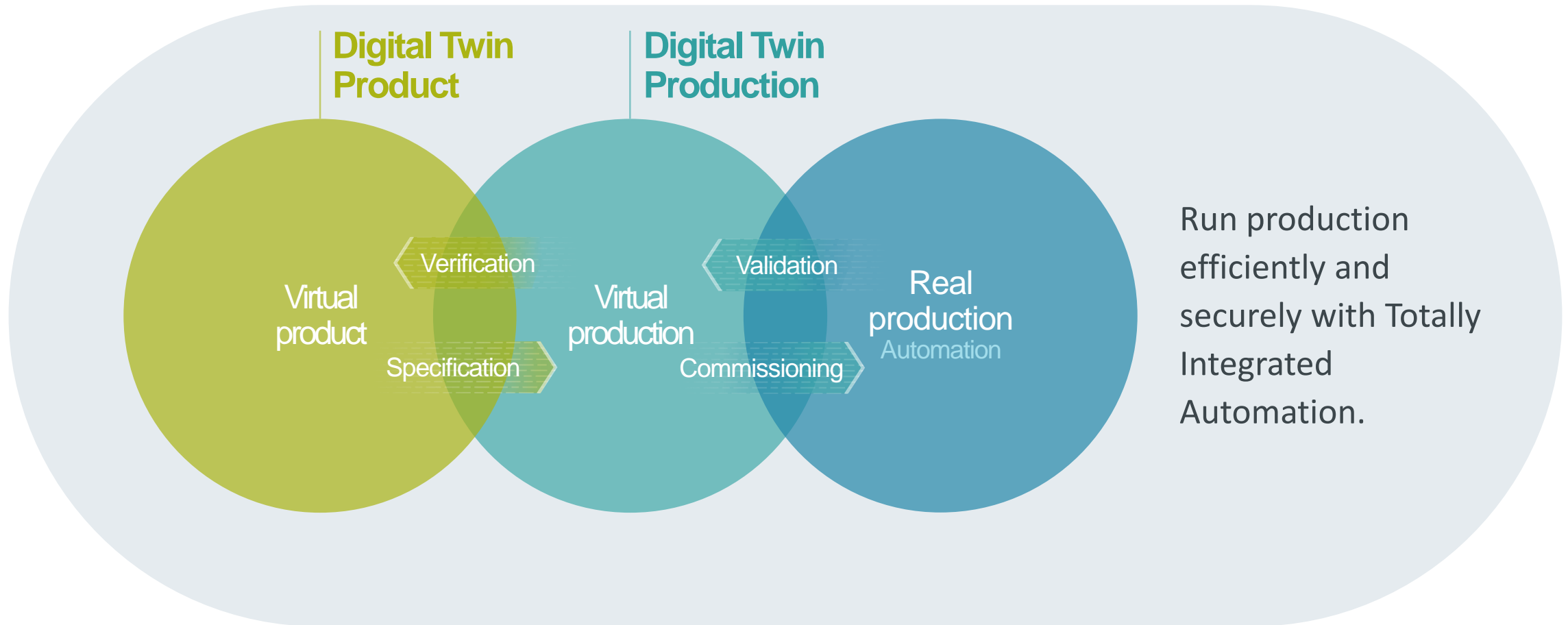
Plan, simulate, predict and optimize production digitally with PLC code generation and virtual commissioning.

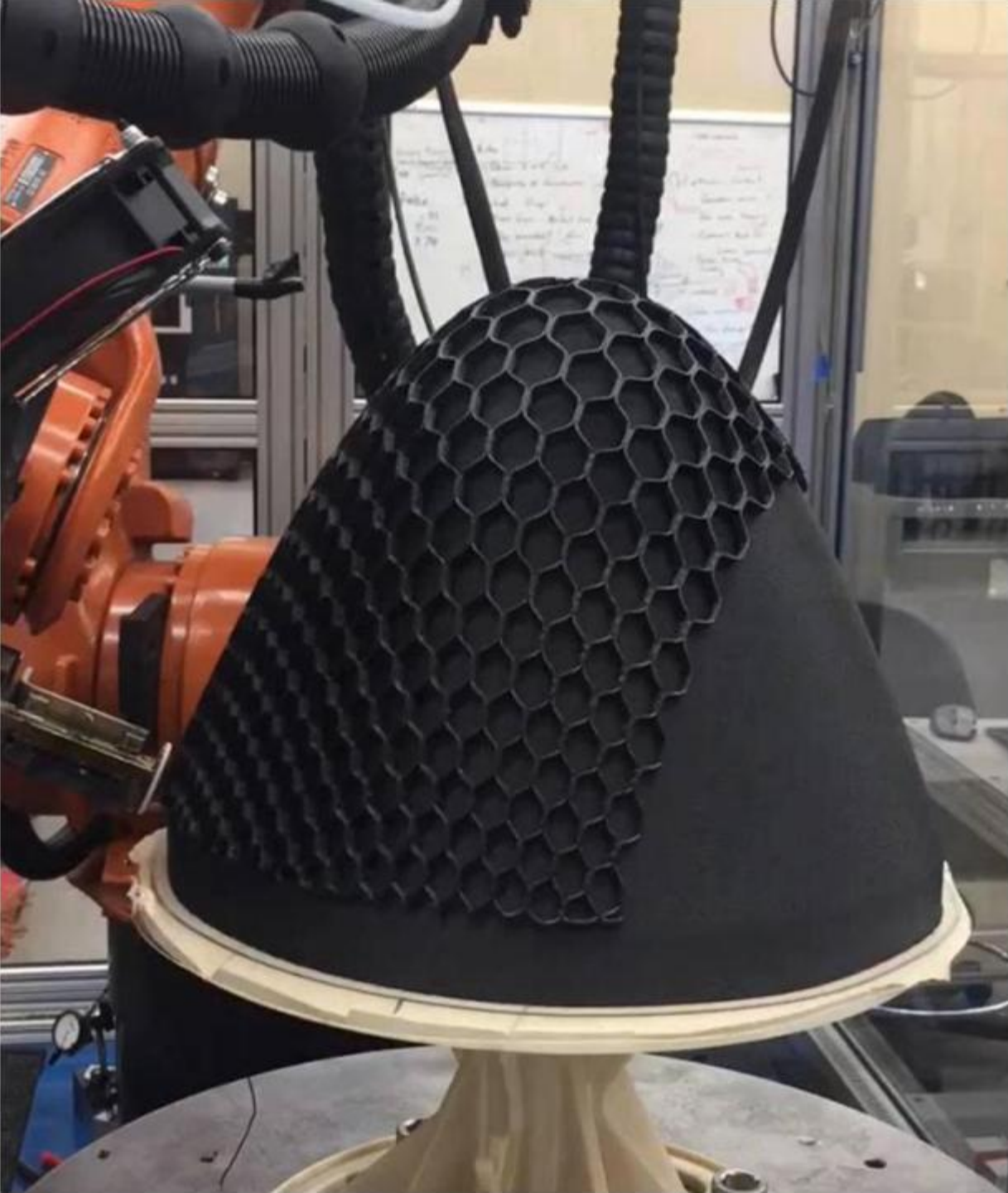
# Validation of the manufacturing process





# The most holistic Digital Twin





04/16/18  
4:56 PM

**SIEMENS**

Local drive/Nose  
active

Work	Position [mm]	Dist-to-go	T,F,S
- X	3.379	-0.034	T
+ Y	0.593	0.144	
+ Z	20.913	0.003	F 51.200
A	270.000 °	0.000	1280.000 mm/min 4.0%

BF654

Local drive/Nose

N5640	X3.43808	Y.46918	Z20.90992	A3=-.990817	B3=-.135213	C3=0.00
N5650	X3.34823	Y.90656	Z20.91838	A3=-.965245	B3=-.261347	C3=0.00
N5660	X3.2172	Y1.29764	Z20.92826	A3=-.927403	B3=-.374063	C3=0.00
N5670	X3.04102	Y1.66988	Z20.93697	A3=-.876542	B3=-.481325	C3=0.00
N5680	X2.88082	Y1.93486	Z20.94144	A3=-.830142	B3=-.557552	C3=0.00
N5690	X2.63068	Y2.2628	Z20.9463	A3=-.758126	B3=-.652108	C3=0.00
N5700	X2.29366	Y2.60595	Z20.95652	A3=-.660698	B3=-.750652	C3=0.00
N5710	X1.93918	Y2.87821	Z20.96342	A3=-.558758	B3=-.829331	C3=0.00

Master 0 65%

Queue, Prog. cntrl., Block search, Simult. record, Prog. cont.

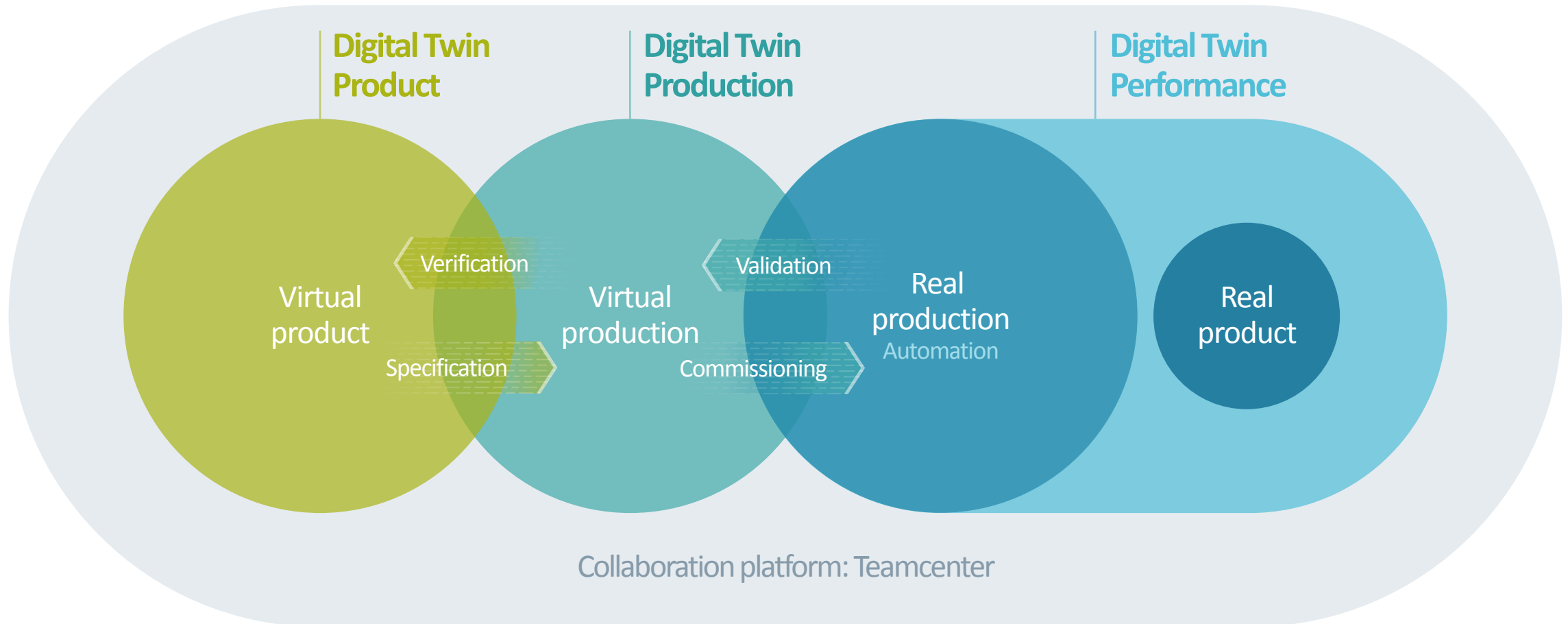


WAVE JOB, REPOD, REF. POINT, X, Y, Z, 4, 5, 6


Robot-enabled, multi-axis additive manufacturing



# The most holistic Digital Twin





A woman with long brown hair, wearing a black polo shirt, is looking at a laptop. The background is a blurred industrial setting, likely a factory or warehouse, with various pieces of equipment and lights. A teal text box is overlaid on the left side of the image.

Runtime  
optimization of  
production and  
product through  
data analysis

# MindSphere – the cloud-based, open operating system for the Internet of Things from Siemens



## MindApps

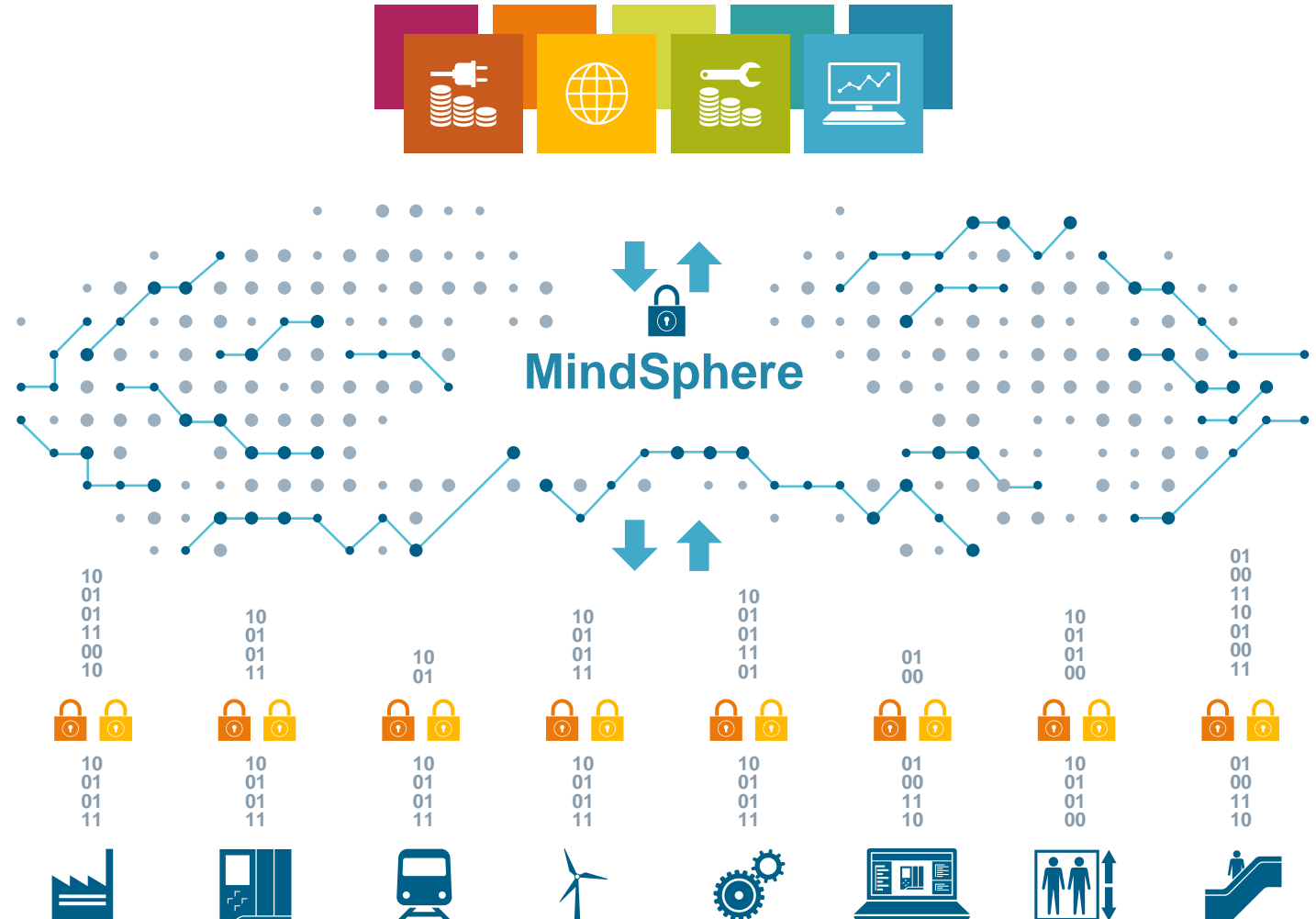
Asset transparency and analytical insights into machines, plants, fleets and systems

## MindSphere

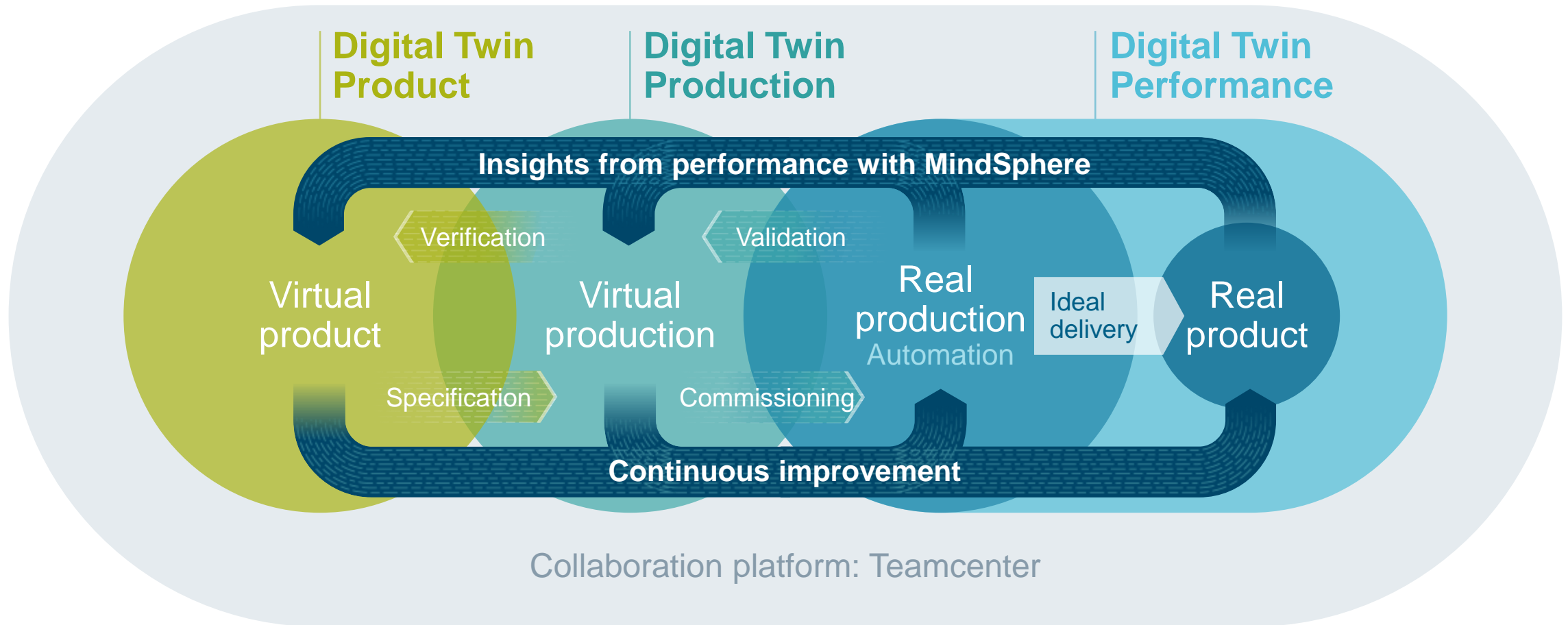
Various cloud infrastructures: Public, private or on-premise

## MindConnect

Secure plug and play connection of Siemens and third-party products



# Continuous evolution to improve product and production





# What is happening in the B2B environment and how does this help to create new business opportunities?

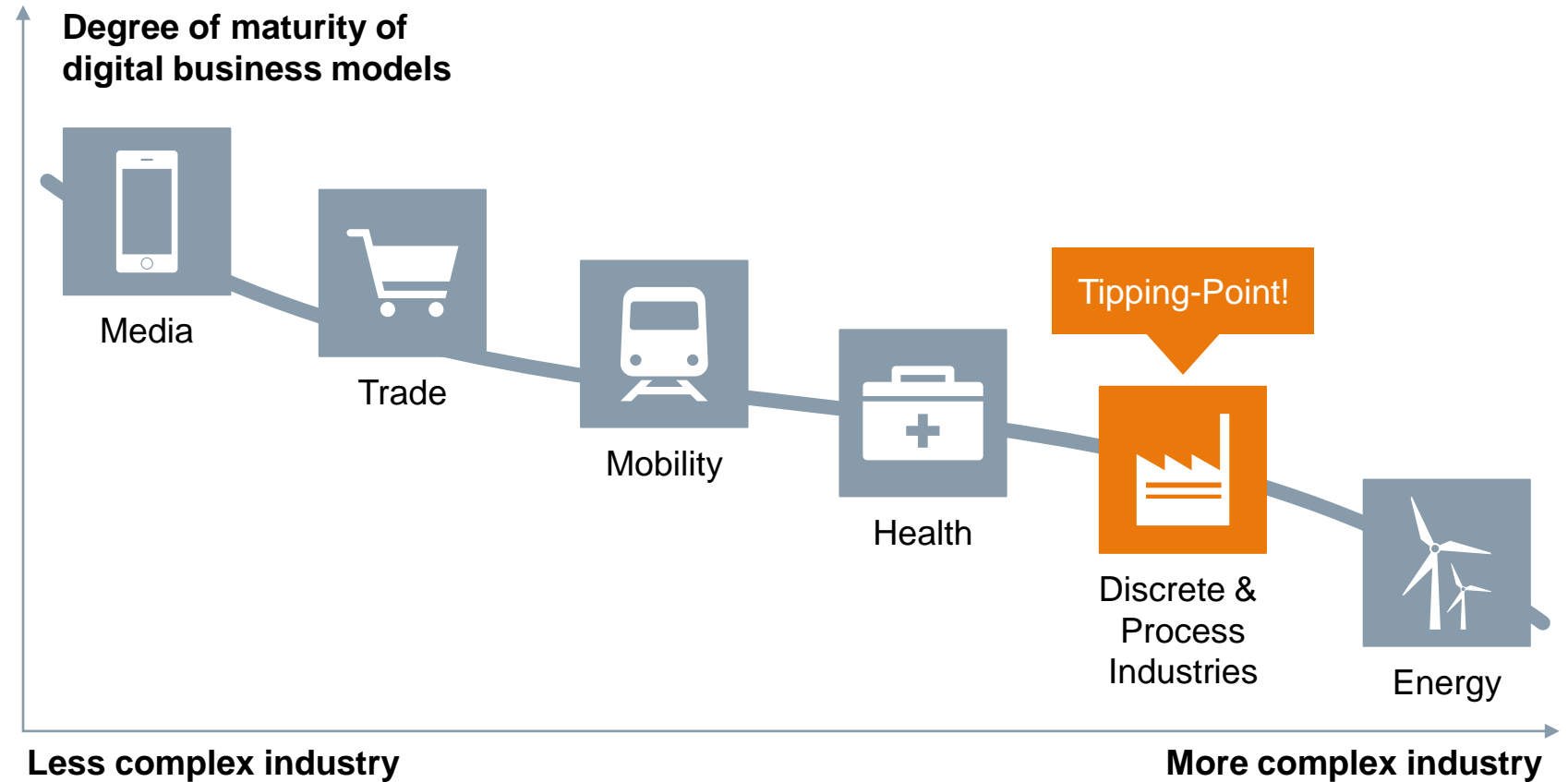
## 1 Technical Drivers

Digitalization, Sensors, Connectivity, Bandwidth, Computing Power, Data Capturing and Storage, Clouds, Analytics ...



## 2 Business Drivers

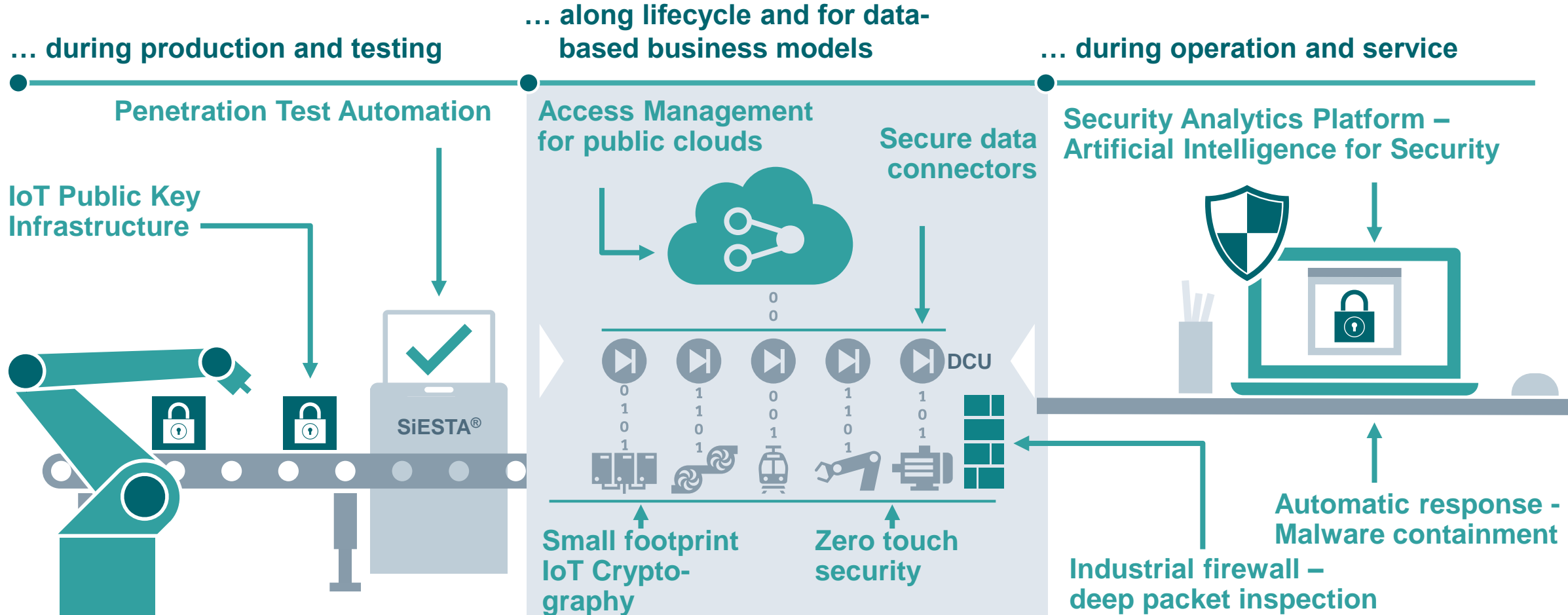
New Business Models, Ecosystem concept and Paradigm shift: From product-focused to user-centric mindset ...



Source: Based on "Smart Service Welt" report/Accenture visualization

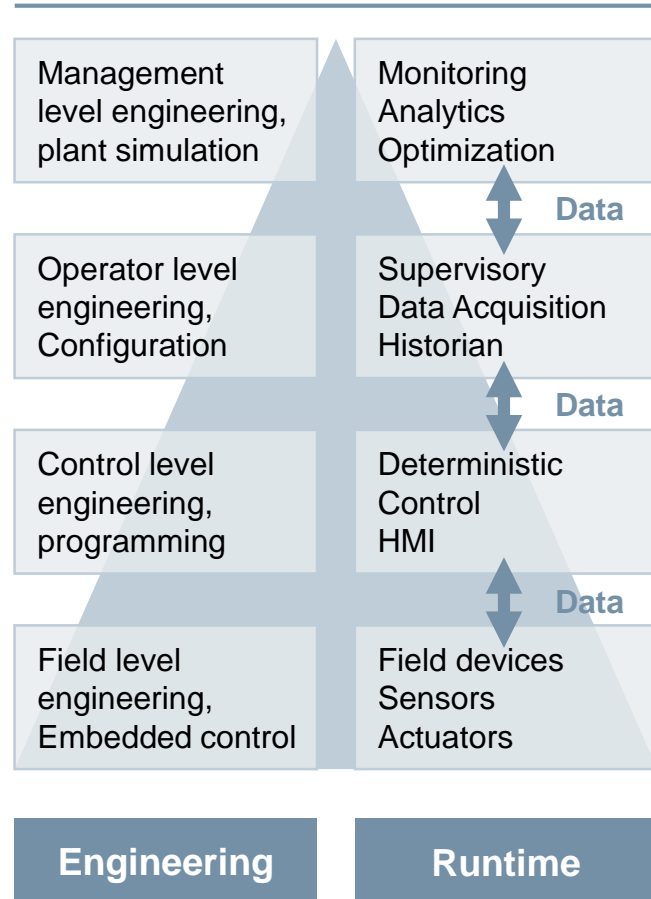
We're seeing an increasing Digitalization of industries

# Industrial Cyber Security builds on innovation...

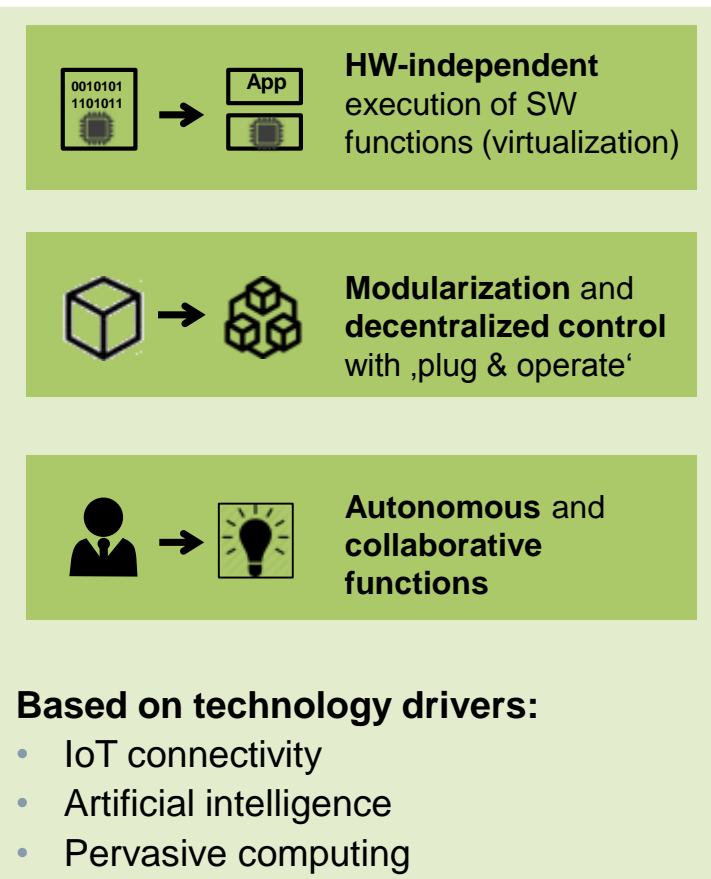


# Future automation systems – characterized by more flexibility, autonomy and effortless engineering

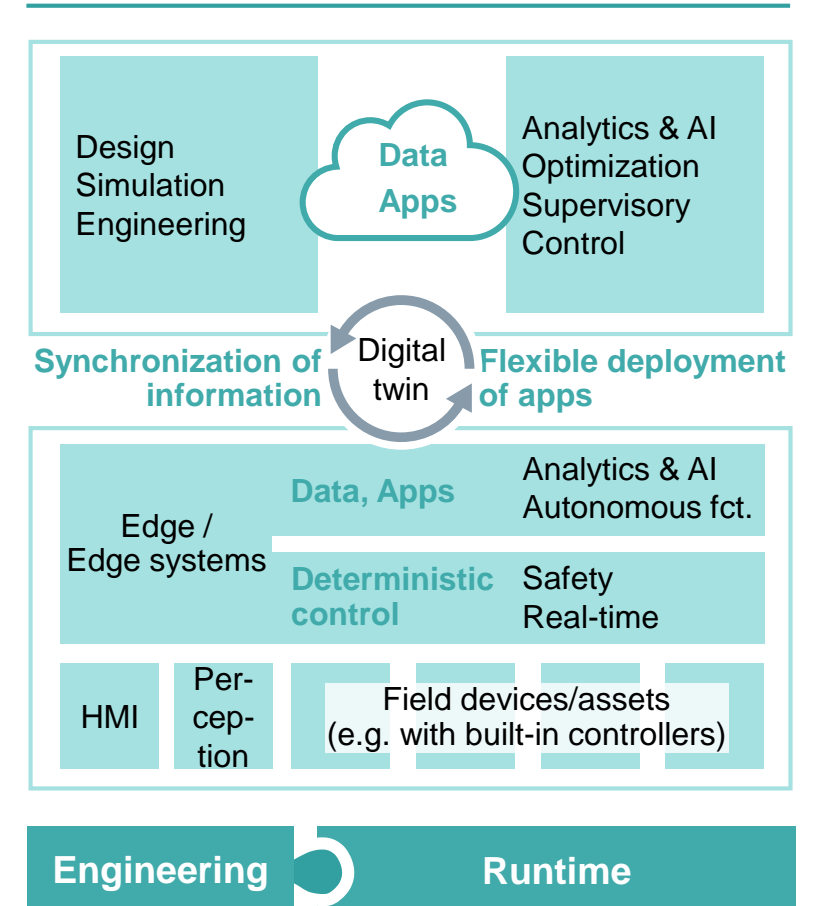
## Automation today



## Technology trends



## Automation tomorrow





# Germany's approach to drive the fourth industrial revolution – Plattform Industrie 4.0



## Building on the strengths

of the German industry and Mittelstand (SMEs)

Close cooperation among the private sector, academia, politics, trade unions and associations on thematic priorities ...

Reference architectures, standards and norms

1

Research and innovation

2

Security of networked systems

3

Legal framework

4

Work, education and training

5

Digital business models

6

# Holistic process to address strategy, testing and standardization – Example Germany

PLATTFORM  
**INDUSTRIE 4.0**

**Building on the strengths**  
of the German industry and Mittelstand

Close cooperation among the private sector, academia, politics, trade unions and associations on thematic priorities: Reference architectures, research, security, legal aspects, work and education, platform economy

**Digital Transformation**



STANDARDIZATION  
COUNCIL  
INDUSTRIE 4.0

**Coordinating approach to global standardization**

Orchestration of cross-sector standards; strengthen international standardization cooperation in EU/worldwide



**Helping to find the right place for testing**

Providing the access to the appropriate test lab; testing before productive use and standardization

# Europe has a common approach to drive digitalization for manufacturing industry with more impact on global level!

**Trilateral cooperation between France, Germany and Italy started 2017 in Turino:**



## Shared Action Plan published

- Roadmap cooperation on Digitizing the Manufacturing Industry filed
- Joint activities on EU-Level (Digitizing European Industry)
- Synchronized approach on global standardization

## Core areas of cooperation

### 1 Standardization and reference architectures

**Lead:** Standardization Council Industrie 4.0 (Germany)  
**Goal:** Synchronized approach to global standardization

### 2 Engagement of SMEs and test beds

**Lead:** Piano Industria 4.0 (Italy)  
**Goal:** Help esp. SME to get access to test labs

### 3 Policy supporting group

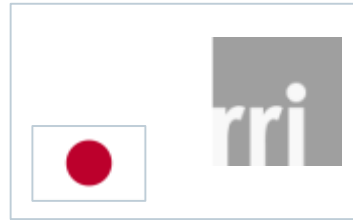
**Lead:** Alliance Industrie du Futur (France)  
**Goal:** Political messages and input e.g. towards regulation



# All “Industrie 4.0” initiatives around the world are active with architectures, standardization, use cases and testing

## Plattform Industrie 4.0 cooperates with all these initiatives worldwide

### World



and India,  
Australia  
South Korea ...  
and others

### Europe



and NL, UK,  
Denmark, Czech  
Republic ...

### ... and within G20/B20



**Industry must transform on a global scale – reaching out for international collaboration**

Source: Misc.

# Siemens Digitalization Hub in Singapore to Boost Smart Nation Effort



Singapore government sets up first of its kind Digitalization Hub in July 2017 in collaboration with Siemens

60 specialists at present from different disciplines: Data scientists, solution architects, software engineers, domain specialists

To expand to 300 digitalization experts by 2022

For businesses to tap onto the country's digital ecosystem to co-develop innovative digital solutions in IoT and IR4.0

4 Pillars of Focus: Urban Infrastructure Hub. Digital Center for Oil & Gas. Industry 4.0 Hub. Healthineers Digital Hub

Siemens partners with Singapore companies & universities on major projects



# Fourteen Company Core Technologies to lead in Innovation



Additive  
Manufacturing

Cybersecurity

Future of  
Automation

Autonomous  
Robotics

Data Analytics,  
Artificial Intelligence

Materials

Blockchain  
Applications

Distributed Energy  
Systems

Power Electronics

Connected  
(e)Mobility

Energy Storage

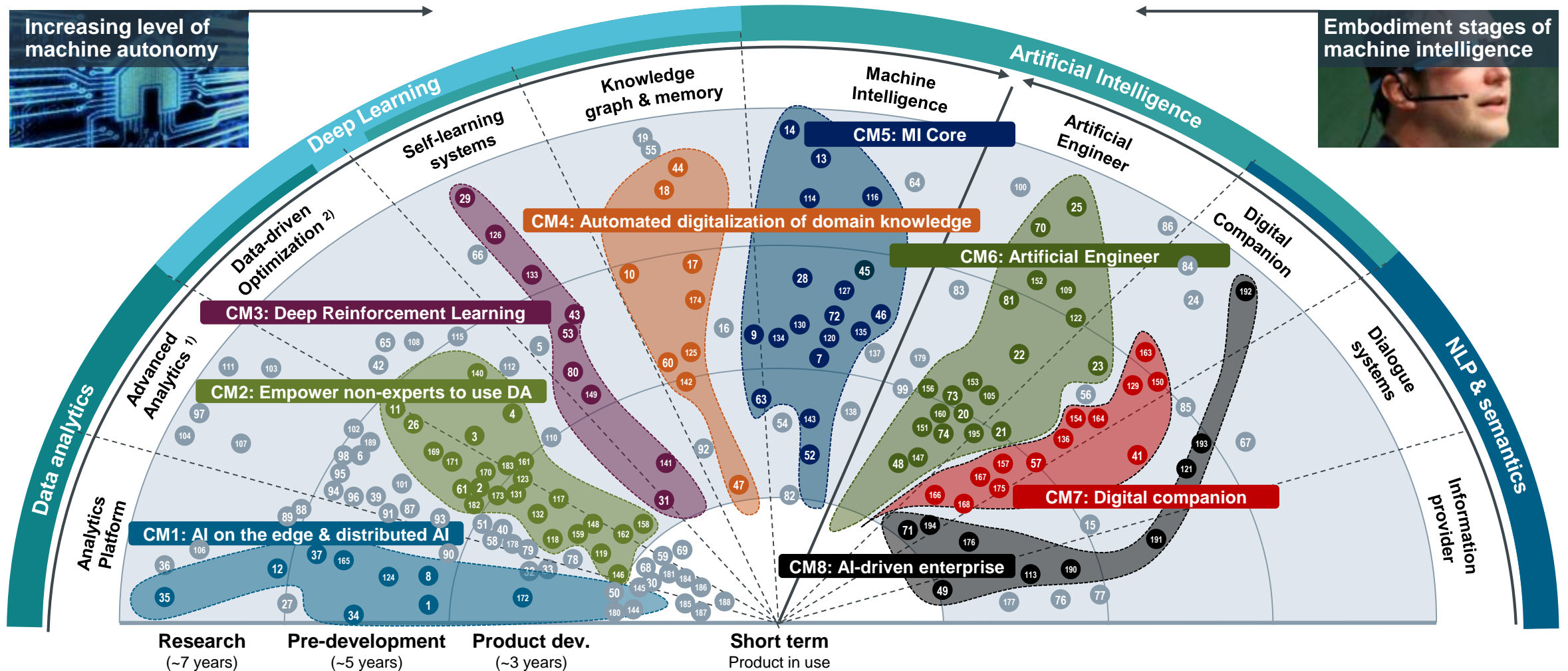
Simulation and  
Digital Twin

Connectivity and  
Edge Devices

Software Systems  
and Processes



# Data Analytics & AI – combining a comprehensive set of technologies with our domain know-how



1) Including descriptive, predictive and diagnostic analytics  
2) Corresponds to prescriptive analytics

## What It Entails

### Transformation of entire systems in terms of:

- Production of goods
- Management of work processes
- Transparency and optimization

### What Malaysia Is:

- One of the world's leading manufacturing countries per capita
- Manufacturing contributes 22% to Malaysia's GDP in the last 5 years
- SMEs make up 97% of the country's manufacturing sector

*Source: MITI Draft National Industry 4.0 Policy Framework*

### Ease of Doing Business by Countries' Comparison (2017)

Malaysia: Ranking **24**  
Taiwan: Ranking **15**  
China: Ranking **78**

*Source: The World Bank*

### Global Manufacturing Competitiveness Index 2016

- Malaysia is ranked **17<sup>th</sup>** out of **40** countries

### Global Innovation Index 2017

- Malaysia is **8<sup>th</sup>** in Asia, **37<sup>th</sup>** globally out of 127 countries

*Source: MITI Draft National Industry 4.0*

- ✓ Under Pakatan Harapan's Alternative Budget 2018, is to provide an allocation of **RM58.35bil** or 23% for Development Expenditure alone.
- ✓ From this sum, **30%** is to be set aside for grants to develop human capital and skills

- ✓ Pakatan Harapan's Alternative Budget 2018 mentioned a RM5bil annual allocation for IR4.0 ecosystem.
- ✓ When IR4.0 is fully integrated, it can replace automated jobs now performed by foreign workers, thus reducing our dependence on them, while locals can be 'retrained' for higher-paying, higher-skilled jobs.

# Factors for promising digitalization & Smart Manufacturing. Some thoughts ...



**Digitalization needs technology ...**

**... core concepts are digital twin and smart data**

**... but use digitalization to improve your value proposition by generating customer benefits**

**Digitalization facilitates new business model opportunities ...**

**... join ecosystems established by IoT platform provider**

**... use international collaboration opportunities**



The image features a city skyline at sunset, with the Kuala Lumpur Tower and Petronas Twin Towers prominent. The scene is overlaid with digital effects, including vertical streams of binary code (0s and 1s) and blue laser lines connecting various buildings. A semi-transparent teal banner is at the bottom left, and the Siemens logo and tagline are in the top right corner.

**SIEMENS**  
*Ingenuity for life*

**Thank You**