

**Deputy Minister
Officiating Remark
MyAERO Summit 2026**

SALUTATIONS

1. Yang Amat Mulia, Tengku Abdul Samad Shah Alhaj Ibni Almarhum Sultan Salahuddin Abdul Aziz Shah Alhaj - Tengku Panglima Besar Selangor
2. Datuk Hanafi Sakri – Deputy Secretary General (Industry), Ministry of Investment, Trade and Industry
3. Insenior Technologist Doctor Shamsul Kamar Abu Samah – CEO, NAICO Malaysia
4. Doctor Mohd Hafizi Shamsudin – Board of Director, NAICO Malaysia
5. Distinguished guest, Ladies and gentlemen

[OPENING]

Selamat Pagi dan SALAM MALAYSIA MADANI

1. It is a real pleasure to welcome all of you to the 8th edition of the MyAERO Summit 2026. A glance around this hall tells us something important: Malaysia's aerospace ambitions have moved beyond takeoff and are rapidly gaining altitude. This year marks our largest and most comprehensive MyAERO Summit to date, and the energy here reflects the confidence driving our industry forward.
2. First and foremost, my heartiest congratulations to NAICO Malaysia. To the management team, organising committee, strategic partners and every person working behind the scenes—well done.
3. MyAERO Summit has grown beyond an industry exhibition. It is now a national meeting point where policy meets practice, talent meets opportunity, and Malaysian capability meets global demand. This year's theme, "The Regional Gateway to Aerospace Technology, Business and Talent Networks", captures that ambition well.

[MALAYSIA THE INVESTMENT HEAVEN]

4. The 2026 IMD World Competitiveness Ranking provides strong, third-party validation for why Malaysia is an ideal choice for aerospace investment. In the report, Malaysia made a massive leap, climbing eight spots to rank 15th globally, up from 23rd in 2025. This marks the country's highest placement in a decade.

5. The IMD report shows that Malaysia on top of all the attractive incentives and supports; it also has engineered a business environment characterized by low bureaucracy, high cost-efficiency, world-class trade channels, and rapid business setup times. For an aerospace investor, this translates directly to accelerated time-to-market and minimized operational friction.
6. What truly makes Malaysia special is our strong aerospace community and our ready-built business parks. Today, Malaysia is home to about 250 aerospace companies that bring in RM32.5 billion in revenue. This success comes from two main activities: first, our world-class maintenance and repair hubs that fix top-tier airplane engines, and second, our advanced factories that build major parts for global brands like Rolls-Royce.
7. To help you set up quickly without any delays, we have built dedicated aerospace parks with everything you need already in place. From the Subang Aerotech Park right next to the runway, to the massive KLIA Aeropolis, and the high-tech Serendah Park, our facilities are designed to bring suppliers together, lower your shipping costs, and help your business succeed from day one.

[MYAERO AS A REGIONAL GATEWAY]

8. Under the New Industrial Master Plan (NIMP 2030), the aerospace industry is listed as a one of the strategic sectors. We selected aerospace because it uses the highest level of technology, creates great business opportunities, and helps our local workers learn

advanced skills. It is not just about airplanes; it lifts our entire economy. This summit is very much aligned with the plan.

9. At MyAERO Summit 2026, the phrase "regional gateway" means bringing global aerospace players together with Malaysian manufacturers and MRO providers, technology and logistics companies, government agencies, industry associations, training institutions and financial partners — not simply to exchange views, but to form meaningful business and strategic collaboration.
10. Through business matching, supply-chain engagement, technology showcases and talent development, international companies seeking a trusted regional base have a direct route to capable Malaysian partners and government facilitation. The measure of success is clear: conversations must lead to contracts; interest must lead to investment; and connections must lead to technology partnerships and stronger regional supply chains.
11. Malaysia has long been a trusted participant in the global aerospace supply chain. Our next task is more ambitious: to become an indispensable partner, known not only for quality and reliability, but also for innovation, speed and value creation.

[DELIVERY ALREADY UNDER WAY]

12. Malaysia government has been with the aerospace industry since day one by providing all sort of supports.

13. First, we are backing our industry with smart capital. The AEEEEIF fund has evolved into Malaysia's first blended-financing mechanism—combining grants, subsidies, soft loans, and equity. Extended into the Thirteenth Malaysia Plan, this fund is specifically designed to help our SMEs and mid-tier companies scale up, meet global standards, and win long-term contracts with global OEMs.
14. Second, we are driving digital integration. Through the Malaysia Aerospace Digital System (MADS), we have created a national digital platform that seamlessly connects manufacturers, MRO providers, airlines, and regulators, ensuring total supply-chain visibility and smarter decision-making.
15. Third, we are anchoring advanced technology. The MyAERO Centre of Excellence at NAICO Malaysia is actively pioneering cutting-edge capabilities in robotics, automation, advanced materials, and AR/VR. If you want to access these facilities or partner on R&D, I urge you to engage directly with the NAICO team during this Summit.
16. Fourth, we are bringing global standards to our doorstep. Through SIRIM QAS, AS9100 certification for manufacturing is already available locally. We are now building domestic capability for AS9110 for MRO organizations, and will roll out AS9120 for distributors as market demand grows.
17. On top of all this, MITI and its agencies stand ready with additional programs, incentives, and financing to expand your market reach. These are not distant promises or future proposals. They are active,

fully-implemented tools. We have built the foundation—now, we invite you to leverage it and grow with us.

[CONCLUSION]

Yang Amat Mulia Tengku and Distinguished Guest,

18. The numbers matter, but they are not the whole story. Behind every revenue figure is a Malaysian career. Behind every export order is a local supplier trying to scale. Behind every new technology is a young person deciding whether to build their future in Malaysia. Our policies must translate into real opportunities for these people.
19. The Government's responsibility is clear: provide direction, improve coordination and remove unnecessary friction. To our industry partners, I ask you to invest not only in facilities, but also in Malaysian suppliers and Malaysian talent. To our universities and training institutions, stay close to industry so that curricula move at the speed of technology.
20. To our young people, aerospace is not a distant or exclusive field. The opportunities are here, in engineering, digital systems, advanced materials, maintenance, data analytics, autonomous systems and many more areas. Step forward and be part of it.
21. Once again, congratulations to NAICO Malaysia and everyone who has made this summit possible. The runway is ready, the demand is real and the talent is here. What we need now is disciplined

execution. Malaysia is open for business, but more importantly, Malaysia is serious about delivery. Let us use this summit to turn conversations into partnerships, partnerships into investments, and investments into high-value, high impact jobs for Malaysians.

With that, I officially declare the MyAERO Summit 2026 open.

Thank you.